

LD

3024

5

S7A2

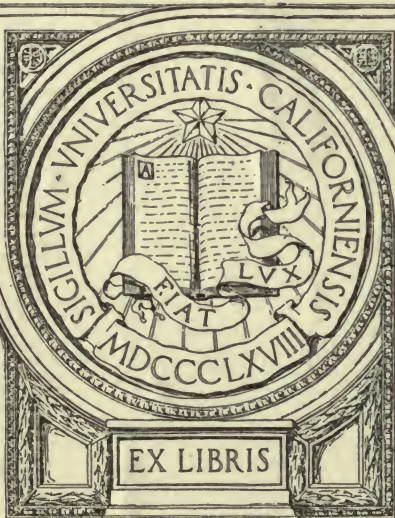
UC-NRLF



\$B 264 722

1985 JUN 10

JACOB VOORSANGER MEMORIAL



EX LIBRIS



Address

Mrs. Jane L. Stanford

To

Trustees

Leland Stanford Junior University

May 31, 1899





Digitized by the Internet Archive
in 2007 with funding from
Microsoft Corporation

Address

Mrs. Jane L. Stanford

to

Trustees.

Leland Stanford Junior University

May 31, 1899

LII 3024
5
S7A2

THE END
ALGONQUA

SAN FRANCISCO, CAL., May 31st, 1899.

Gentlemen of the Board of Trustees of the Leland Stanford, Junior University:—

I invited you here to-day for the purpose of expressing to you my directions in regard to the future management and interest generally pertaining to the University.

I am preparing to leave home for an absence of about four months, realizing fully that a much-needed rest and diversion of mind are necessary to enable me to continue my work in the future. Being of sound and disposing mind and memory, and mindful of the uncertainty of life, I deem it to be my sacred duty to so put my house in order that when I am called hence from mortal life, I can feel that I have done all that I could to further advance and insure the future of the great work which was so sacredly left to my care.

Under and by virtue of the power and authority reserved to me by the Act of the Legislature approved March 9th, 1885, and by the grant executed by my husband and myself bearing date the 11th day of November, A. D. 1885, I hereby make, declare and designate the following rules and regulations for the management of said property, and respecting the government and management of said University.

I provide that the President and Vice-President of the Board of Trustees shall be chosen annually by a majority vote of said Board, their terms of office to begin with the first day of August in each school year. This is the rule in almost all similar bodies, where there is no ex-officio president; and I now name Mr. S. F. Leib as President, and Mr. Russell J. Wilson, as Vice-President for the coming year, commencing from this date.

I also desire to provide that after my death the President and Vice-President of the Board of Trustees shall exercise the usual functions of such officers, together with such duties as such, as the Board of Trustees may, from time to time, assign to them.

I desire that after my death, my brother, Charles G. Lathrop, shall become and remain Treasurer and Business Manager of the Board of Trustees, with a salary of ten thousand dollars a year; and I wish him to have the same powers and duties that he now has, accounting for all his actions in connection therewith to the Board of Trustees, and I wish the book-keepers, clerks and other employees of his office to be under his control. And I desire that my said brother, Charles G. Lathrop, and my friend, Russell J. Wilson, shall be directors in the Southern Pacific Company, and my brother, Charles G. Lathrop, in the Pacific Improvement Company, as long

as I have any interest in these two companies, my interest being at this date in each about one-quarter ; and I also direct that they be my legal representatives in all other corporations in which I am entitled to representation in Boards of Directors. I reserve to myself the right to change this representation in said Boards, if deemed necessary by me in the future.

No vacancy occurring from any cause in the Board of Trustees shall be filled until the number of Trustees shall be reduced to fifteen. Any vacancy occurring in the Board after the number of Trustees shall be reduced to fifteen shall be filled after my death, but not before, by the Trustees ; and all vacancies that may occur thereafter shall be filled by the remaining Trustees by ballot, either at the annual meeting, or at a special meeting, of which due notice shall be given, stating the vacancy to be filled ; and from and after the time when the number of Trustees shall be reduced to fifteen, that number of Trustees shall constitute the Board of Trustees of said University.

The term of office of each Trustee hereafter appointed or elected shall be ten years.

Nine Trustees shall constitute a quorum of the Board. The votes of eight Trustees shall be required for the election of a Trustee.

There shall be elected at the annual meetings a President, Vice-President, and an Executive

and Finance Committee, composed of five Trustees. Their respective terms of office shall be one year, commencing upon the first day of August after their election or appointment, and then continue until their respective successors shall be elected.

The following named Trustees shall, after my death, constitute the Executive and Finance Committee, Charles G. Lathrop, Chairman, Russell J. Wilson, Timothy Hopkins, Joseph D. Grant, and Leon Sloss; the President of the Board of Trustess to be ex-officio a member of said Committee.

The Executive and Finance Committee shall have the management and control, subject to the approval of the Board, of the property, the finances, and the general business of the University. They shall keep a record of their proceedings, and the same shall always be open to the inspection of the Board and its members.

The President, Vice-President, the Executive and Finance Committee, the Treasurer and Business Manager, and the votes of eight Trustees, shall be necessary for affirmative action in the execution of the trusts herein mentioned, but for the purposes of investing and re-investing the proceeds of the trust property in the bonds of the United States, or of this State, or in other bonded securities, it shall take the affirmative votes of nine Trustees.

After my death, the Board may, from time to time, at its pleasure, adopt by-laws not inconsistent with law, or the rules, regulations or orders made by the founders of the University, or either of them.

No private or public house shall be erected upon the grounds of the University as a boarding or lodging-house for students of the University, or others, except by the Trustees, and under their entire control. No house for private use shall be erected upon the grounds of the University which is of a value less than four thousand dollars.

No kindergarten or elementary school shall be established or maintained on the grounds, or in any of the buildings or rooms of the University which shall be supported in whole or in part out of the funds of the University.

No member of the faculty of the University, or other person connected with the University, shall aid or assist in the establishment of a common school in the town of Palo Alto, or in its vicinity, which shall be a charge upon the property or the funds of the University.

No summer school shall be established or maintained at the University, or have the use of the University name, nor shall any member of the Faculty engage, or be employed as a teacher in said school, upon the grounds of the University.

The Board shall designate one day in each week when the students at the University may visit the Museum free of charge. All other persons must pay an admission fee of a quarter of a dollar for each admission, except the President, Vice-President and members of the faculty and their families, and the Trustees and their families.

The Board of Trustees may, in its discretion, receive and accept all such property as any person may desire to give to said Board or said University, for the benefit and use of the University, by grant, devise, or any other mode or means by which the title of property is transferred by or between private persons; and if such property be offered to be given, in the mode or manner aforesaid, to said Board in trust for the benefit of said University, said Board may accept and receive the same, if in the opinion of the Board the particular purpose for which it is offered to be given be not inconsistent with the purposes for which said University was founded, and if, also, the trusts declared by said donor may be executed by said Board in the same manner that the trusts declared in the grant by which said University was founded may be executed.

It is desirable that the members of the Faculty and the students should generally reside upon the grounds of the University; the Trustees are,

therefore, empowered to lease to the members and officers of the Faculty and associations of students, parcels of said ground suitable for the erection of dwelling houses, upon such terms, and for such rent as the Trustees may deem for the best interests of the University ; but each of the leases shall contain conditions to the effect that a dwelling house shall be erected upon the leased premises, that its exterior shall be attractive in appearance, and cost not less than four thousand dollars.

None of the residences shall be permitted to encroach on the grounds needed for the purposes or uses of the University, or be built on the north of Alvarado Row, or between that Row and the Quadrangle, or between Roble Hall, Dr. Jordan's residence, or the Museum.

Societies or associations of students shall be permitted to build houses for the use of the members of the societies or associations respectively, but the respective houses must be of an attractive exterior, and the minimum cost to be fixed at six thousand dollars, and must not be re-leased to any one for boarding-houses.

The selection, appointment and removal of professors and teachers, and all questions relating thereto, shall be made and determined by the President of the University.

At or about the beginning of each University year, a definite sum shall be designated

as a fund for the payment of salaries; and another definite sum shall be designated for the purchase of books and supplies for the University. The President shall determine, in his sole discretion, the distribution of the moneys in each of those funds, except as to his own salary, which shall never be less than that fixed by my husband. All payments therefrom are to be made by the Business Manager of the University, Charles G. Lathrop, being now such Business Manager.

The charge of registration fees for students and post-graduating students has proven by experience to be advantageous, and I direct that this shall ever be continued in the future.

There is another subject upon which I feel deeply, and I speak of it at present, because this may be my last opportunity of meeting you face to face : whereas the University was founded in memory of our dear son Leland, and bears his name, I direct, under the power given me in the original grant, that the number of women attending the University as students shall at no time ever exceed five hundred.

I have watched with interest the large growth in the attendance of female students, and if this growth continues in the future at the same rate, the number of women students will, before very long, greatly exceed the number of men, and thereby have it regarded by the public as a University for females instead of males. This was not

my husband's wish, nor is it mine, nor would it have been my son's.

There is a matter on which I feel so deeply that at the risk of repeating myself I allude to it once more and that is the maintenance at the University of mechanical schools and work-shops, where students will be taught to use their hands in conjunction with their brains, and where, if they wish it, they may become skilled mechanics.

In the first clause of the original Endowment Act, this is alluded to, when describing the purposes of the University, my husband said: "Its nature to be that of a University, with such seminaries of learning as shall make it of the highest grade, including mechanical institutes". . . And another part, in the same Endowment Act, he said that the University should be equipped with "all things necessary for mechanical training."

I hold my dear husband's wishes in regard to these matters as sacred as I hope and desire that you will hold them, and my wishes, after I am gone, and therefore I emphasize a direction (which perhaps may be a final one) that in connection with the Scientific and Literary and other courses, and on a par with them, there shall always be maintained at the University such technical industrial workshops as shall enable a student to earn his own living by the work of his hands, with the aid of his mind, and to that end I desire that liberal appropriations be made for carrying on

this department of the institution, and that practical, rather than theoretical mechanics be employed there as instructors—men who will do their work in the shops with the students, and not in the lecture-room alone.

Another subject I feel it my duty to mention is in reference to the raising of horses on the Stock Farms in the future. I have given it close attention, and much thought. The first few years after this Department came under my management, I found that the expenses exceeded the revenue, but by inculcating into the different heads of departments the necessity of retrenchment, by employing fewer men and making other changes, I succeeded in making it a paying institution, bringing in a revenue for the University. There exists a general feeling of pride among all the men of this Department that they, in their efforts, have helped me to this extent, and are in a sense contributors themselves to the support of the University. I am much gratified at this, and as the horses are still among the best in the land (for we raise as good stock to-day as ever in the past,) I think it would be unwise to abandon the Horse Department. Much capital has been expended on the stables. There are none more commodious in this or any other country. In addition are plenty of fine paddocks, and acres of grain fields that, as a rule, raise sufficient to feed hundreds of horses, and a good body of old, well-trained

men, specially fitted to carry out my husband's theory of breeding.

The Superintendent, Mr. Covey, who is at the head of the Stock Farm, is thoroughly conversant now with our present economical method of management.

Under these circumstances, I cannot but feel that it would be a mistaken policy to discontinue this Department until you have given it a fair and impartial test for a few years. At first, sentiment prevented me from disbanding this department, but by this time I have learned its value. It could be continued in its present condition, and be managed by my brother, and from his office. He and I have had our years of strict discipline, and I cannot but feel that we are wiser than we were—and his wisdom might be of great value to you. I know it will, or I would not have made the proposition which I make to you to let things go on after my departure from this life as they now exist. You will, I am sure, profit and not lose by so doing.

During the past two years it has been my duty, which was extremely painful to me, to ask for the resignation of three members of the Board of Trustees. It is needless for me to go into details as to my reasons for taking these heroic measures, but I wish to assure you that I did it to retain my own self respect. My conscience fully justifies me in the course I pursued, and I

• sincerely and religiously believe that the one great Supreme Power that governs us all has approved of my action; and I have declared to you this action on my part for the purpose of saying that not one of the above Trustees alluded to, whose resignations were asked for and accepted, can ever in the future be re-instated as a Trustee of the Leland Stanford Junior University.

This unexpected and distressing experience of mine has led me to believe that it may be expedient in the future for you as a Board to have the same power that I have exercised, to ask for the resignation of a member who, in the best judgment of ten (10) of the Board of Trustees, may be objectionable or detrimental to the interests which he has been called upon to serve. I will take this under consideration and decide it finally in the future.

I now come to the gifts which I am about to make to you as Trustees of the Leland Stanford Junior University, under the provisions of the Act of Endowment under which the University was founded in the year 1885, and under the conditions of the grant by which the University was founded.

I have, after mature and prayerful deliberation upon the subject, decided to add to, increase and enlarge the endowment of the Leland Stanford Junior University, and to furnish and

provide further and additional funds and means for the maintenance of said University forever in the future, and for these purposes named, I now deliver to you a Deed, by which I grant to the Trustees of the University the property which is described in the Deed of Grant, subject to the covenants, conditions and reservations as will be hereafter mentioned in the Deed itself.

JANE L. STANFORD.

San Francisco, California, May 31st, 1899.

PRESS OF
THE MYSELL-ROLLINS CO.
SAN FRANCISCO

THIS BOOK IS DUE ON THE LAST DATE
STAMPED BELOW

AN INITIAL FINE OF 25 CENTS
WILL BE ASSESSED FOR FAILURE TO RETURN
THIS BOOK ON THE DATE DUE. THE PENALTY
WILL INCREASE TO 50 CENTS ON THE FOURTH
DAY AND TO \$1.00 ON THE SEVENTH DAY
OVERDUE.

ICLF (N)

MAR 12 1941M

MAR 12 1941M

MAY 31 1944

SEP 24 1966 3 3

RECEIVED

SEP 23 '66 - 12 M

LOAN DEPT.

YB 05598

Gaylord Bros.

Makers

Syracuse, N. Y.

PAT. JAN. 21, 1908

439423

LD 3024

5742

UNIVERSITY OF CALIFORNIA LIBRARY

